



# Town of Minot Selectmen Epacket

March 30, 2026 at 6:30pm

Regular Meeting

## Table of Contents

<i>Agenda</i> .....	<i>1</i>
<i>Minutes:</i>	
• <i>March 16, 2026 (Regular Meeting)</i> .....	<i>2</i>
<i>New Business</i>	
• <i>Letter of Non-Renewal from Auburn Public Library</i> .....	<i>10</i>
○ <i>“Library Free Choice” Policy for Discussion Purposes</i> .....	<i>11</i>
• <i>Town Office Boiler Quotes</i> .....	<i>13</i>
• <i>FY2026 Paving Materials</i>	
○ <i>Interlocal Agreement with Hebron</i> .....	<i>16</i>
○ <i>Draft Paving RFP</i> .....	<i>19</i>
<i>Department Head Reports.</i>	
• <i>Clerk’s Report</i> .....	<i>25</i>
• <i>Highway Report</i> .....	<i>28</i>
• <i>Fire Department Report</i> .....	<i>29</i>
• <i>Selectmen Comment Materials</i> .....	<i>NA</i>
• <i>Administrator’s Report Materials</i> .....	<i>NA</i>
 <i>FY2026 Expense Detail Report</i> .....	 <i>33</i>
<i>FY2026 Revenue Detail Report</i> .....	<i>39</i>



# Town of Minot

329 Woodman Hill Road  
Minot, ME 04258  
207-345-3305  
[www.minotme.org](http://www.minotme.org)

Board of Selectmen  
Minot Town Office  
329 Woodman Hill Road  
Monday, March 30, 2026  
6:30 pm  
Agenda\*

## REGULAR MEETING

1. Call to Order
2. Pledge of Allegiance
3. Approval of Minutes
  - a. Monday, March 16, 2026 Meeting
4. Warrants
  - a. Payroll Expense Warrant
  - b. Treasurer's Warrant
  - c. Consideration of Approval of December 2025 Check Reconciliation
5. New Business
  - a. Discussion of Current Library Service Agreement and Consideration of "Library Choice" Option/Policy for Residents
  - b. Consideration and Approval of Town Office Boiler Replacement Bid
  - c. Discussion of Updating General Assistance Ordinance from 2013 Edition to 2025
  - d. Discussion Regarding 2026 Paving and Interlocal Agreement with Hebron
6. Executive Sessions
  - a. Executive Session pursuant to Title 1 MRSA §405(6)(a): Personnel Matter
  - b. Executive Session pursuant to Title 1 MRSA §405(6)(e): Discussion of Pending Land Use Matter Involving Legal
7. Department Head Updates
  - a. Clerk's Report
  - b. Highway Report
  - c. Fire Department Report
8. Town Administrator's Report
9. Selectmen Comment
10. Public Comment (3-minute limit) – Items in public comment may be scheduled for a future meeting to provide for Board consideration and public notice
11. Next Meeting Dates
  - a. Monday, April 13, 2026 – Regular Meeting
12. Adjournment



# Town of Minot

329 Woodman Hill Rd.  
Minot, ME 04258  
207-345-3305  
[www.minotme.org](http://www.minotme.org)

Board of Selectmen Meeting  
Minot Town Office  
Monday, March 16<sup>th</sup>, 2026  
6:30 pm  
Minutes\*

## REGULAR MEETING

**Selectmen: Lisa Cesare - Chair, Daniel Gilpatric– Vice Chair, Matthew Callahan, and Brittany Hemond**

**Via Zoom: Dean Campbell - Selectmen**

**Staff: Danielle Loring (Administrator), Sara Farris (Clerk & Recording Secretary), and Corey Nugent (Minot Fire Rescue Chief)**

**Public: None**

### 1. Call to Order

The meeting was called to order at 6:30 pm and a quorum was present.

### 2. Pledge of Allegiance

Recited

### 3. Nomination and Election of Chair and Vice Chair

Lisa Cesare stated that she is still running for County Commissioner and that if she wins the November election, she will resign from the Selectboard effective 12/31/2026. If she does not win, she will take out Nomination Papers to run for Selectmen again as her term is up in 2027. She also stated that she was ok with remaining Selectmen Chair if that is what the rest of the Board wanted. There was some discussion as to whether Matthew Callahan or Brittany Hemond wanted to be Vice Chair because Daniel Gilpatric was not interested. It was decided that Brittany Hemond would be Vice Chair.

**Motion:** Matthew Callahan motioned to appoint Lisa Cesare as Chair of the Selectboard and Brittany Hemond as Vice Chair of the Selectboard; second by Daniel Gilpatric.

**Discussion:** None

**Vote:** Unanimous Approval (5/0)

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

#### **4. Approval of Minutes**

##### **a. Monday, March 2<sup>nd</sup>, 2026 – Regular Meeting**

Danielle Loring provided the Selectmen with the minutes prepared by Sara Farris for consideration.

Motion: Brittany Hemond motioned to approve the meeting minutes from March 2<sup>nd</sup> as written; second by Matthew Callahan.

Discussion: None

Vote: Unanimous Approval (5/0)

The Selectmen, with the exception of Dean Campbell, signed the Meeting Minutes.

#### **5. Warrants**

##### **a. Payroll Expense Warrant**

##### **b. Treasurer's Warrant**

##### **c. Consideration of Approval of December 2025 Check Reconciliation (Tentative)**

Danielle Loring provided the Selectmen with the Payroll Expense Warrant and the Treasurer's Warrant for consideration. The December 2025 Check Reconciliation was not provided and tabled for this meeting.

Motion: Matthew Callahan motioned to accept the Payroll Expense Warrant in the amount of \$37,498.46 and the Treasurer's Warrant in the amount of \$414,702.84; second by Brittany Hemond.

Discussion: None

Vote: Unanimous Approval (5/0)

The Selectmen, with the exception of Dean Campbell, signed the above-mentioned warrants.

*Intentionally left blank*

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

## **6. New Business**

### **a. Town Meeting Recap Discussion**

The Selectmen and staff agreed that Town Meeting went well overall. There were some questions as to whether the Selectmen should allow residents to make the motions and seconds to give the residents more control over the meeting. It was decided that at the beginning of the next Town Meeting the Selectmen would give the residents the option and go from there. Sara Farris asked if the Selectmen would like her to reach out to the residents that were asking the majority of the questions to see if they had any interest in being on the Budget Committee as there are 6 open positions on the 9-member committee. The Selectmen agreed that that would be a good idea.

The Selectmen then discussed Article 22 regarding the lease of the cardiac monitor for the Fire Department. There was some confusion as to where the numbers and the 5-year lease approved at Town Meeting originated from. Staff and the Selectmen looked a prior meeting packets for the quotes provided by Chief Nugent. After more discussion and searching it was decided that Chief Nugent would work with the representative from Stryker to make sure the lease fits the specifications that were approved at Town Meeting, being a 5-year lease purchase not to exceed \$13,500.00 per year or \$67,500.00 total purchase price.

Motion: Matthew Callahan motioned to authorize Danielle Loring to enter into a lease agreement with Stryker after Chief Nugent meets with the representative and has a lease set to the specifications voted on at Town Meeting; second by Brittany Hemond.

Discussion: None

Vote: Unanimous Approval (5/0)

*Intentionally left blank*

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

**b. Consideration and Approval of Fire Utility Vehicle Build bid**

Danielle Loring provided the Selectmen with bids received for the fire utility vehicle for review. Chief Nugent stated that the bid from K&T was not to spec and over the amount approved at Town Meeting. With that said, Chief Nugent would like the Selectmen to consider choosing the combined bids from Messer and Ripley & Fletcher Ford to create the utility vehicle. The final build would be billed by Ripley and Fletcher Ford.

Danielle Loring added that the 1<sup>st</sup> payment would be made at closing and this would bring the loan under \$99,999.00 so no financial note is needed.

Motion: Daniel Gilpatric motioned to approve the bids from Messer and Ripley & Fletcher Ford and to approve the loan in the amount of \$110,000.00 for a term of 3-years, 5.15% interest, and to make the first payment at closing; second by Brittany Hemond.

Discussion: None

Vote: Unanimous Approval (5/0)

**c. Consideration of Approval of Fire-Rescue Department Cost Recovery Policy and Fee Schedule**

Danielle Loring provided the Selectmen with the draft Cost Recovery Policy and Fee Schedule for review. Chief Nugent stated that the policy has been reviewed by Danielle Loring, the Town's Attorney, and the 3<sup>rd</sup> party billing vendor and there is no glaring issues as presented. Lisa Cesare asked when the policy would take effect if approved. Chief Nugent replied that he has a start date set for April 1<sup>st</sup>, 2026.

Motion: Brittany Hemond motioned to accept the Fire-Rescue Department Cost Recovery Policy and Fee Schedule as presented; second by Matthew Callahan.

Discussion: None

Vote: Unanimous Approval (5/0)

The Selectmen, with the exception of Dean Campbell, signed the above-mentioned policy.

Chair Cesare moved 7. Executive Session to the end of the meeting and continued to the Department Head Updates. Since Chief Nugent was present Chair Cesare let him go first.

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

## 8. Department Head Updates

### c. Fire Department Report Submitted and read by Fire Chief Corey Nugent

*See the attached report for more information.*

- 2-Way Communications is working with Motorola to try and speed up the process.
- 3 members still need to complete fit tests. Chief Nugent is working with these members to make sure it gets done or if not, the correct protocol is followed. Chief has also mailed notices to 4 members who he has not met and who have not been attending training regarding their member status and what needs to be done to remain on the department.
- Chief Nugent asked for the Selectmen's approval to donate older SCBA masks to the Hebron Fire Department. Chief Nugent acknowledged that there may still be some monetary value to the masks, maybe between \$25.00 to \$100.00 per mask, but he would rather help a local/ mutual aid department. At this time, he has about 10 that he would like to donate but members are going through the old SCBAs so there may be more. The Selectmen agreed that if Chief Nugent has enough for Minot's members, they approve Chief Nugent donating old SCBAs to the Town of Hebron.

### a. Clerks Report Submitted and read by Clerk Sara Farris

*See the attached report for more information.*

- Sara Farris stated that Elections got back to her this afternoon and based on the training dates provided for the new CVR2 program she would like to close the office on March 24<sup>th</sup> for staff to attend the training. The Selectmen agreed.
- Danielle Loring requested that Sara Farris discuss upcoming staffing conflicts and the June 9<sup>th</sup> State Primary and RSU Election with the Selectmen. The Selectmen agreed that the front office will be closed on June 9<sup>th</sup> to accommodate. Sara stated that she would include this on all info for the Election so it is well publicized.

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

**b. Highway Report Submitted by Highway Supervisor Scott Parker and read by Danielle Loring**

*See the attached report for more information.*

**9. Town Administrator's Report Presented by Danielle Loring**

- Danielle Loring was approached by Stephen French who requested a raise from \$100.00 to \$150.00 for the work he does with the well/ water testing for the Town. Danielle granted the request but wanted to make the Selectmen aware.
- Danielle Loring has the FY26 budget entered in Trio as shown on the expense detail.
- Danielle Loring submitted a fine review regarding BLS and she is waiting to hear back from them.

**10. Selectmen Comment**

- Lisa Cesare updated the Selectmen regarding the RSU 16 Budget as she is on the RSU 16 Budget Committee and has attended a few meetings now. Some areas of the budget that show an increase are Special Education and transportation/ maintenance. The RSU is working on contract negotiations so that information was pulled from the salaries/ benefits line which made the true increase unclear. Lisa asked the RSU what their goal increase was and they replied with \$1.4 million. Lisa is curious what amount the RSU will have to use from their undesignated fund balance (UFB) to hit that goal. She will pass along information to the rest of the Board as she receives it.
- Lisa Cesare updated the Selectmen regarding the agreement with Auburn Public Library (APL) as she is on their Board. Auburn's Mayor is saying that if APL removes Minot's agreement, he will consider reinstating \$37,000.00 back into APL's budget OR Minot can stay and pay that amount. Lisa is looking for possible ways to keep the program with Minot Consolidated School even if the agreement with the town goes away. To help lower Minot's share she is also looking at ways to reduce the services to Minot residents which could include removing APL coming to the Town Office once a month and removing Minot's representative(s) from the board. Lisa suggested that Minot create a small committee to prepare for a reimbursement program for library choice if Minot no longer has the agreement with APL.

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.

**11. Public Comment**

None

**12. Executive Session**

**a. Executive Session Pursuant to Title 1 MRSA §405(6)( e): Ongoing Land Use Legal Matters**

Motion: Brittany Hemond made the motion to enter the Executive Session at 7:28 pm; second by Matthew Callahan.

Discussion: None

Vote: Unanimous Approval (5/0)

The Board, Town Administrator, and Town Clerk enter the executive session.

Motion: Birttany Hemond made the motion to exit the Executive Session at 7:34 pm; second by Matthew Callahan.

Discussion: None

Vote: Unanimous Approval (5/0)

No decisions/ motions were required after exiting the Executive Session.

**12. Next Meeting Dates**

**a. Monday, March 30, 2026 – Regular Meeting**

Acknowledged

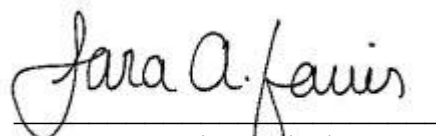
**13. Adjournment**

Motion: Matthew Callahan made the motion to adjourn at 7:35 pm; second by Brittany Hemond.

Discussion: None

Vote: Unanimous Approval (5/0)

The Board adjourned at 7:35 pm.



Sara A. Farris – Clerk  
Recording Secretary

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman’s Discretion.

---

Lisa Cesare – Chair

---

Matthew Callahan

---

Daniel Gilpatric

---

Dean Campbell

---

Brittany Hemond – Vice Chair

\*\* Written minutes serve as reference.

Board of Selectmen Meeting Minutes Dated March 16<sup>th</sup> 2026.

\*Items may be taken out of order at the Chairman's Discretion.



March 26, 2026

Town of Minot Board of Selectmen  
c/o Danielle Loring, Town Administrator  
329 Woodman Hill Road  
Minot, Maine 04258

Re: Library Services Agreement, January 1, 2026 – December 31, 2026

Dear Ms. Loring:

At our Board of Trustees meeting on March 24, 2026, the board voted not to renew this contract due to funding conditions placed upon us by our largest funder, the City of Auburn. The City expressed concerns about subsidization of non-resident services by various entities, including Auburn Public Library. There was no action taken concerning the period of services that have been provided between January 1, 2026 and now.

Auburn Public Library appreciates the relationship developed with the Town of Minot over the past several years; will undertake a study of how such services are provided and priced at similar entities; and may re-approach the Town of Minot in the future to see if there is mutual interest in a re-engagement of a contract for services. In particular, the Board recognizes the significant personal contributions made for the betterment of Auburn Public Library by Town representatives Lisa Cesare and Nicole Rancourt.

If you have any questions, please feel free to contact me by telephone or email. Our Director, Donna Wallace, has that information available.

Sincerely,

Richard S. Whiting  
Board President

49 Spring Street  
Auburn, Maine 04210  
[www.auburnpubliclibrary.org](http://www.auburnpubliclibrary.org)

207.333.6640

## **Town of Minot Free Choice Library Access Policy**

---

### **1. Purpose**

The purpose of this policy is to provide residents of the Town of Minot with equitable access to public library services by allowing reimbursement of non-resident library membership fees at approved libraries that serve Minot residents.

This policy is intended to:

- Expand access to library materials, programming, and digital resources
- Support literacy, education, and lifelong learning
- Provide fiscal controls and transparency in the use of municipal funds

### **2. Authority**

This policy is adopted by the Minot Board of Selectmen pursuant to its municipal authority under Title 30-A M.R.S. § 2636 and applicable provisions of Title 27 M.R.S. (Libraries).

### **3. Eligibility**

To qualify for reimbursement under this policy, an applicant must:

- Be a legal resident of the Town of Minot
- Provide proof of residency (e.g., driver's license, tax bill, utility bill)
- Maintain primary residence in Minot during the reimbursement period

### **4. Approved Libraries**

Residents may select one (1) library per fiscal year from:

- Any public library located within Androscoggin County or an adjacent county
- Any library that offers non-resident memberships to the general public

The Town reserves the right to maintain a list of pre-approved libraries or require verification.

### **5. Reimbursement Structure**

The Town of Minot will reimburse up to 100% of the standard non-resident membership fee, not to exceed \$100 per household per fiscal year.

- Limited to one membership per household per fiscal year

- Premium services are not eligible
- Multi-year memberships will be prorated

**6. Application and Payment Process**

Residents must obtain membership, submit an application with proof and receipt within 90 days. Payment will be issued via accounts payable or directly to the library.

**7. Annual Appropriation and Program Limits**

This program is subject to annual budget appropriation and processed first-come, first-served. No reimbursements after funds are exhausted.

**8. Fraud and Misrepresentation**

False information will require repayment and may result in ineligibility.

**9. Administration**

Administered by the Town Administrator/Treasurer, including verification, recordkeeping, and reporting.

**10. Effective Date**

This policy shall take effect on \_\_\_\_\_.

**11. Review and Amendment**

This policy may be amended and should be reviewed annually.

This Free Choice Library Access Policy was duly adopted by the Minot Board of Selectmen on \_\_\_\_\_.

Chair, Board of Selectmen: \_\_\_\_\_

Vice Chair, Board of Selectmen: \_\_\_\_\_

Selectman: \_\_\_\_\_

Selectman: \_\_\_\_\_

Selectman: \_\_\_\_\_



# Agility HVAC, INC.

447 Millett Road | Minot, Maine 04258  
 207-739-0953 | info@agilityhvac.com | www.agilityhvac.com

**RECIPIENT:**

**Town of Minot**

329 Woodman Hill Road (Town Hall)  
 Minot, Maine 04258

**SERVICE ADDRESS:**

329 Woodman Hill Road (Town Hall)  
 Minot, Maine 04258

Quote #59	
Sent on	Feb 19, 2026
<b>Total</b>	<b>\$17,884.30</b>

Product/Service	Description	Qty.	Unit Price	Total
-----------------	-------------	------	------------	-------

New Boiler and Added Heating Zone, with New Indirect Water Heater

We provide comprehensive system design and installation services, which include all necessary materials, equipment, and labor.

1

\$17,884.30

\$17,884.30

Our services for this project encompass the installation of a new Trio 133K BTU Boiler, along with hot water baseboard heating. This boiler will fulfill the building's heating requirements and will also introduce a new heating zone in the downstairs office, which will involve the installation of a 9-foot section of baseboard to adequately meet the heating needs of that space.

This estimate includes a new Beckett burner and a trim kit that consists of a Micro Bubble Air Eliminator/Air Purger, an Expansion Tank, a Boiler Fill/Backflow Preventer, and two Service Check Valves. Additionally, we will replace four existing circulator pumps and install two new pumps required for the new zone and the new indirect water heater tank.

As requested, we will also install a new PurePro 40-gallon indirect water heater, complete with an expansion tank, to effectively meet all hot water supply needs without relying on the boiler, resulting in an estimated 30% reduction in fuel costs.

The project will also encompass the installation of a new chimney venting pipe, a zone relay switch, a programmable thermostat, a new zone control panel, wiring, copper piping, tubing, flanges, and all necessary components and materials required for the proper installation of the new boiler with the added zone, and the indirect water heater tank.

We will conduct a full system startup to ensure that the unit complies with all manufacturer, state, and Agility standards.



## Agility HVAC, INC.

447 Millett Road | Minot, Maine 04258  
207-739-0953 | info@agilityhvac.com | www.agilityhvac.com

**A deposit of \$5,901.82 will be required to begin.**

**Total**

**\$17,884.30**

We would like to express our gratitude for the opportunity to provide a quote for your HVAC project. We encourage our clients to obtain additional estimates for comparison and welcome the chance to review and potentially match any other proposals presented.

We look forward to the possibility of working with you in the future. Please do not hesitate to reach out with any questions or comments regarding the estimate we have provided, or if you have any other needs that may arise.

This quote is valid for a period of 30 days. After this time frame, the values may be subject to change. This quote reflects the pricing for the project as discussed with the client. Please be advised that it does not account for any unforeseen issues that may arise during the execution of the project. Any unexpected repairs or additional work will be billed separately.

General disclaimer for Gas clients: LP Tanks, style, and location TBD onsite.

Buried LP tanks will be an added cost to the customer.

The customer is responsible for setting up LP/Propane accounts. LP tank installation and billing is the responsibility of the customer and is not included in the above quote, unless otherwise noted.

Gas lines for fireplaces, cook tops, gas appliances or any other gas needs will be an added cost.

# ESTIMATE

**J Bryant Heating and Cooling**  
P.O. Box 323  
Hebron, ME 04238

jbryantheatingcooling@gmail.com  
+1 (207) 212-3862



## Town of Minot

**Bill to**

Danielle  
Town Of Minot  
329 Woodman Hill Rd.  
Minot, ME 04258

**Ship to**

Danielle  
Town Of Minot  
329 Woodman Hill Rd.  
Minot, ME 04258

**Estimate details**

Estimate no.: 1030  
Estimate date: 10/19/2025

#	Product or service	Description	Qty	Rate	Amount
1.	<b>Boiler replacement</b>	Replace coil boiler with a cold start boiler, and 40 gal. Indirect tank. Add 8 foot piece of baseboard to office, will tie into current basement zone for that. Will replace circulators, expansion tank, water feeder, will tie 1-1/4 copper return into new boiler, and reuse 5 zone feed, but replace all circulators and iso flanges.	1	\$16,500.00	\$16,500.00
				<b>Total</b>	<b>\$16,500.00</b>

Accepted date

Accepted by

# **INTERLOCAL AGREEMENT FOR PAVING SERVICES**

## **Town of Minot and Town of Hebron, Maine**

---

### **1. PARTIES**

This Interlocal Agreement (“Agreement”) is entered into by and between the Town of Minot, Maine (“Minot”), and the Town of Hebron, Maine (“Hebron”), collectively referred to as the “Parties.”

### **2. AUTHORITY**

This Agreement is entered pursuant to 30-A M.R.S.A. § 2201 et seq. (Interlocal Cooperation).

### **3. PURPOSE**

The purpose of this Agreement is to establish the terms under which Minot will procure and administer paving services on behalf of Hebron for a portion of Allen Road, from the Minot townline to the Turner townline, located within Hebron.

### **4. PROJECT DESCRIPTION**

The project includes paving improvements to approximately 3,696 feet ( $\pm 0.3$  miles) in length and 21 feet in width, consisting of shim and overlay. Estimated material quantity is 1,000 tons.

### **5. PROCUREMENT AND ADMINISTRATION**

Minot shall procure and administer paving services, including contractor selection, documentation, coordination, and oversight. Hebron will also be including Sturdevant Hill Road but will be responsible for coordination and oversight and is not considered to be part of this Agreement.

### **6. RESPONSIBILITIES OF MINOT**

Minot shall handle contractor procurement, oversee paving operations for Allen Road, verify quantities and costs, and invoicing Hebron.

## **7. RESPONSIBILITIES OF HEBRON**

Hebron shall prepare ditches and culverts, complete driveway and entrance grading, and ensure readiness for paving operations. Coordination, oversight and payment regarding Sturdevant Hill Road.

## **8. COSTS AND PAYMENT TERMS**

Estimated cost is \$100 per ton (~\$100,000). Final costs based on actual tonnage. Payment due within 30 days of invoice.

## **9. INSURANCE AND LIABILITY**

Contractors shall maintain required insurance. Each Party remains responsible for its own actions under the Maine Tort Claims Act.

## **10. INDEMNIFICATION**

Each Party agrees to indemnify the other for claims arising from its own negligence.

## **11. TERM AND TERMINATION**

This Agreement remains effective until project completion and payment. It may be terminated by mutual consent or for cause.

## **12. DISPUTE RESOLUTION**

Parties shall attempt good faith resolution prior to litigation.

## **13. AMENDMENTS**

Amendments must be in writing and signed by both Parties.

## **14. ENTIRE AGREEMENT**

This document represents the entire agreement between the Parties.

## **15. SEVERABILITY**

If any provision is invalid, remaining provisions remain in effect.

**16. EXECUTION**

TOWN OF MINOT

By: \_\_\_\_\_

Name:

Title:

Date:

TOWN OF HEBRON

By: \_\_\_\_\_

Name:

Title:

Date:

**Town of Minot**  
**Paving Request for Proposals**

The Town of Minot is seeking proposals for paving projects for the 2026 Paving bids must be submitted in sealed envelopes with **“Road Bid”** clearly printed on the exterior. Proposals must include contractor’s name, address, phone(s), contact person, as well as a price per ton for mix and square yard for reclaim work. The official bid form must be used, and bidders must observe all required local, state and federal requirements, laws and policies.. It is the Town’s intent to complete the listed work but is dependent on tonnage pricing. Hebron’s portion is dependent on acceptance of pricing, independent of Town of Minot.

All inquiries regarding bids should be directed to Highway Director, Scott Parker, at 207-754-3406 or email [sparker@minotme.org](mailto:sparker@minotme.org). For a copy of bid documents, visit [www.minotme.org](http://www.minotme.org)

Proposals must be delivered to:

Danielle Loring, Town Administrator  
Town of Minot  
329 Woodman Hill Road  
Minot, ME, 04258

Bids will be received no later than **4:00pm, Monday, April 13, 2026**. They will be opened and read publicly in the Town Office conference room at the Selectmen’s Meeting that evening at 6:30pm.

The Town of Minot reserves the right to reject any or all bids. The Minot Town Board of Selectmen reserves the right to renegotiate with the lead bidder to fit the project to available funds.

### Description of Course

The work shall consist of constructing a hot mix asphalt pavement using a current 2026 MDOT mix design. All work shall be constructed as outlined in this contract and as directed by the municipal representative.

### Project Locations/Descriptions by Paving Season

1. **Jackass Annie Road:** Approximately 21' wide and 5,650' (1.07 miles) long. Requesting combined 2" of tack, shim and overlay after compaction. Includes:
  - a. 1000' of 2" binder course (divided over 2 sections)
2. **Prospect Ave:** Approximately 21' wide and 2,112' (0.4 miles) long. Requesting combined 2" of tack, shim and overlay after compaction.
3. **Mountain Road:** Approximately 21' wide and 2,112' (0.4 miles) long. Requesting combined 2" of tack, shim and overlay after compaction.
4. **Butler Hill Road:** Approximately 21' wide and 2,112' (0.4 miles) long. Requesting combined 2" of tack, shim and overlay after compaction.
5. **Allen Road (Minot):** Approximately 21' wide and 2,112' (0.4 miles) long. Requesting combined 2" of tack, shim and overlay after compaction.
6. **Allen Road (Hebron):** Approximately 21' wide and 3,696' (0.7 miles) long from the Minot townline to the Turner townline. Requesting combined 2" of tack, shim and overlay after compaction.
7. **Sturdevant Hill Road (Hebron):** Approximate 18' wide and 2,880' (0.6 miles) long from Merrill Hill Road to dirt road at Minot townline. Requesting combined 2" of tack, shim and overlay after compaction.

### Equipment Requirements

1. All Hauling Equipment used on the project will meet the requirements of the most recent edition of MDOT Supplemental Specifications, section 401.08.
2. All Pavers used on the project will meet the requirements of the most recent edition of the MDOT Supplemental Specifications, section 401.09.
3. All Rollers used on the project will meet the requirements of the most recent edition of the MDOT Supplemental, section 401.10. At a minimum, must use, two (2) 10-ton steel rollers with vibes and one (1) 12-ton roller with curtains.

### Plant Requirements

1. Batch and Drum Plants used to produce mix for this project shall meet the requirements of the most recent edition of the MDOT Supplemental Specifications, section 401.07.
2. The automation of batching shall meet the requirements of the most recent edition of the MDOT Supplemental Specifications, section 401.072.
3. At automatic mixing plants, automatic tickets shall be printed, which meet MDOT supplemental Specifications, section 401.073, and provided to the municipal representative.

## **Materials**

1. The Hot Mix Asphalt shall be composed of a mixture of aggregate and bituminous material. The aggregate fractions shall be sized, uniformly graded, and combined in accordance with MDOT Supplemental Specifications 401.03 for 9.5mm and 12.5mm.
2. The Contractor shall submit, with their bid packet a current Job Mix Formula (JMF). If pending approval, a final document will need to be produced prior to work commencing.
3. The JMF shall state the source, gradation, and percentage of each fraction of the aggregate and filler, if required. It shall state the name of the refiner and the supplier of the particular bituminous material to be used and the plant location.

## **Construction**

1. Contractor shall reclaim roads to a depth of at least 8" and to a maximum of 4" minus material. The price per sq. yard shall be for reclaiming, rough grading and traffic and control only. The watering, and compacting at time of reclaiming shall be the responsibility of the Contractor. Town of Minot will be responsible for fine grading.
2. The Contractor shall mill and match into all existing paved driveways and intersections with the wing on paver except for specified joints that are to be ground. The Contractor shall grind joints to match into existing pavement, as specified on Bid Form. A 10" asphalt extension (paver wing) shall be installed at all earthen driveways unless otherwise specified by the municipal representative.
3. The construction of hot mix asphalt shall be carried on only when the surface on which the material is to be placed is dry and when the atmospheric temperature is above 45° F and rising.
4. All existing paved surfaces to be newly paved shall be thoroughly cleaned, dry, and tack coated prior to placement at a minimum rate of .02 gal/sq. yd. In addition, any manholes or catch basins will be adjusted by the Highway Department. or other town dept. **All paving operations shall cease when the surface to repave is wet. No lanes of paving will be left open overnight.**
5. All sweeping shall be the responsibility of the Town of Minot.
6. The contractor will provide all traffic control and all traffic control devices and setups shall conform to the latest edition of Part VI of the Manual on Uniform Traffic Control Devices (MUTCD) at all times other than those specifically listed to be supplied by the Town of Minot
7. Surface tolerances shall be checked according to MDOT Supplemental Specifications, sections 401.101.
8. All mixing, spreading, finishing, and compacting and constructing joints shall meet MDOT Supplemental Specifications, sections 401.14, 401.15, 401.16, 401.17 respectively.

## **Testing**

All materials and every detail of work will be subject to inspection by the municipal representative or her/his designated third party. The municipal representative shall be allowed access to all parts of the work. The municipal representative shall also have the right to inspect and test, at the municipality's expense, by the following methods:

1. Pavement Samples
  - a. Core samples for density testing may be taken in accordance with AASHTO procedures.

- b. Samples of the Hot Mix Asphalt may be taken in accordance with AASHTO procedures to check for Asphalt Content, Gradation, and Theoretical Maximum Density.
- c. All test results will be required to be within the allowable tolerances given in Section 400 of the most recent edition of the MDOT Supplemental Specifications.
- d. Upon demand from the municipal representative, the Contractor must supply a ten-foot straightedge. The surface, when tested, shall be in accordance with Section 401.20 of the most recent edition of the MDOT Supplemental Specifications.

## 2. Amendment of Work

- a. If the municipal representative requests it, the Contractor shall remove portions of the finished work as may be directed. After examination, the Contractor shall restore the removed areas of the work to the standards of the specifications. If in the judgment of the municipal representative the exposed work proves to be acceptable, the removing and replacing of the covering or making good the parts removed, will be paid for as extra work. Should the work exposed prove to be unacceptable in the judgment of the municipal representative, the removing and the replacing of the material will be at the Contractors expense.
- b. Any work done without supervision or inspection by an authorized municipal representative may be ordered removed and replaced at the Contractor's expense unless the municipal representative failed to inspect after having been given reasonable notice that work was to be performed.

## Miscellaneous

- 1. Pre-inspection- Each Contractor, before submitting an offer, shall become completely familiar with the required work and shall rely on their own investigation. The municipal representative will be available to have the site/sites proposed for paving inspected. No consideration will be granted for any alleged misunderstanding of the material to be furnished, the work to be done, or for any defects in the final product that are the result of the absence of pre-inspection of a site.
- 2. Right to Change or Additional Work- The municipality reserves the right to submit change orders in writing to the Contractor. In that event, the municipality will negotiate with the Contractor to determine any potential change in cost.
- 3. Subcontracting – The Contractor shall not sublet or subcontract to any other vendor or agent without first receiving written consent from the Town of Minot.
- 4. Clean-up- At the completion of paving, each site shall be left in a neat and clean condition, subject to approval of the municipal representative.
- 5. Insurance- The Contractor shall have and maintain liability and workmen's compensation insurance that is in force until the work is completed and accepted by the municipalities. The Contractor shall furnish, to the municipality a certificate of insurance, listing the Towns as Additionally Insured, before the bid is awarded.
- 6. Warranties- The Contractor guarantees that the work to be done under this contract and the materials to be furnished by the supplier for use in the construction of the same will be free from defects or flaws. This warranty shall be for a period of one year from the date of completion.

7. Indemnification- To the fullest extent permitted by law, the Contractor shall indemnify and hold harmless the municipality, and their agents, and employees against all claims, damages, losses and expenses, including, but not limited to, attorneys' fees arising out of or resulting from the performance of the work regardless of standard of care. This indemnification extends to all costs and all attorneys' fees incurred by the municipality.
8. Time Frame – Project roads will be ready no later than August 2026. Paving will be completed by a mutually agreed upon date but not to exceed the last full week of September. Deductions in payment may be made for paving that occurs after September 30<sup>th</sup>. There will be no paving on holidays or weekend days unless otherwise permitted by the municipal representative.
9. Acceptance – The Town shall notify bidder of acceptance within 14 days of approval.
10. Rejection of Offers- The municipality reserves the right to reject any or all proposals whenever such rejection is in their best interest. The municipality reserves the right to reject the proposal of a Contractor who has previously failed to perform properly or to complete on time contracts of a similar nature. The municipality also reserves the right to reject a proposal from a Contractor if an investigation shows that the Contractor is not in a position to perform the Contract.
11. Pre-bid Conference- At the discretion of the municipal representatives a pre-bid conference may be scheduled to discuss scope of services, terms of this contract, and scheduling of work. Contractors who wish to be considered for acceptance must attend any scheduled conference.
12. Payment- The municipal representative shall make payment in full after completion, inspection and acceptance. The Unit Price Per Ton will include surface preparation, mobilization, hauling and placing material, and traffic control, and final cleanup.

**ESCALATOR CLAUSE: Contractor's quoted prices shall be equitably adjusted on a periodic basis to reflect any increase or decrease in the price of liquid asphalt since the date of the quote or bid. (Asphalt Weekly Monitor / Avg. New England Selling Price) per MDOT's weekly publication.**

**TOWN OF MINOT  
 BID FORM – 2026 PAVING SEASON**

Paving Firm: \_\_\_\_\_  
 Primary Contact: \_\_\_\_\_ Primary Phone: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 Email Address: \_\_\_\_\_

**Minot Roadways**

<b>Road</b>	<b>Dimensions (LxW)</b>	<b>Estimated Tonnage</b>	<b># of Joints</b>	<b>Driveways</b>
Jackass Annie (Surface)	5,650' x 21'	1,500	2	14
Jackass Annie (Binder)	1000' x 21'	300	--	--
Prospect Ave	2,112' x 21'	600	<b>0</b>	<b>7</b>
Mountain Road	2,112' x 21'	600	<b>0</b>	<b>7</b>
Butler Hill Road	2,112' x 21'	600	<b>1</b>	<b>4</b>
Allen Road (Minot)	2,112' x 21'	600	<b>1</b>	<b>0</b>
Allen Road (Hebron)	3,696' x 21'	1000	<b>1</b>	<b>5</b>
Sturdevant Hill Road (Hebron)	2,880' x 18'	700	<b>1</b>	<b>6</b>
		<b>TOTAL: 5,900 tons</b>	<b>Joints: 6</b>	<b>Driveways: 43</b>

2026

PAVING BID AMOUNT: \$ \_\_\_\_\_ PER TON for 5,600 tons of 9.5mm (total)  
 BINDER BID AMOUNT: \$ \_\_\_\_\_ PER TON for 300 tons of ¾" binder for Jackass Annie Road

BID FORM WITH JMF DUE ON OR BEFORE Monday, April 13, 2026, 4:00 pm  
*Bid opening will be during the Selectmen's meeting on April 13, 2026, 6:30 pm.*  
 Call or email [admin@minotme.org](mailto:admin@minotme.org) for meeting information

**By signing this bid form, I agree to the attached bid specifications.**

**AUTHORIZED SIGNATURE:** \_\_\_\_\_

**PRINT NAME & TITLE:** \_\_\_\_\_

**DATED:** \_\_\_\_\_



## **Town Clerk's Report**

All amounts as of March 30, 2026

A handwritten signature in cursive script that reads "Sara A. Farris".

Sara A. Farris - Clerk

Hello Selectmen,

### **Updates:**

#### **Board of Appeals & Planning Board:**

Planning Board Meeting 4/7 @ 6:30 pm

They will be having a public information meeting before the meeting starting at 6 pm to get input on a rental ordinance.

#### **RSU Election Dates**

- Budget Community Meeting – 4/28 6 pm – PCS
- District Budget Meeting – 5/21 6 pm – PRHS
  - This is a Thursday so the Office will close at 5 pm to make sure staff is at the meeting on time to check in Minot residents.
- Election – 6/9 8am – 8pm – Town Office w/ State
  - There will be 2-3 yes/ no questions on the RSU Ballot
    - Budget
    - SRRF
    - Possible question to pay additional to complete the SRRF (Pending School Board vote on 3/9)

#### **State Primary & RSU Election**

Tuesday 6/9

8 am – 8 pm

Absentee Requests are available Thursday 4/9/2026 and the cutoff date is Thursday 6/4 at 6 pm.

As previously discussed, the front office will be closed on election day.

#### **New CVR2 Training**

The training on 3/24 went well and the system looks like it will be relatively easy move to from the old system. We are expected to be live the first week of April.

### **Inland Fisheries & Wildlife:**

Boat Excise YTD: \$ 104.40

March 2026 IF&W

4 Boats

1 registered online

3 Snowmobiles

0 ATV

5 Game Licenses

**Vitals:**

Jan. 1 – June 31 2026

- Birth Certificate Requests – 2
- Death Certificate Requests - 0
- Marriage Certificate Requests – 9
- Marriage Intentions/ Licenses – 3
- In office Marriages - 1

**One Day Liquor Licenses**

10/24/2026 – Arbellla Acres – Sylvia’s Mobile Bar & Catering LLC

**Dogs:**

2 in March.  
 \$ 25 late fee per dog started 2/1/2026

**Building/ Plumbing Permits for 2026:**

Building Permits:

New Home	
ADU	
Slab	
Garage/ barn	1
Addition	
Remodel	1
Shed	
Porch/ deck	
Pool	
Sign	
Solar Panels	2
Cell Tower Mods	1
Demo Permits	
Camping Permits	

Plumbing Permits:

Internal	1
Septic	1

**Real Estate Taxes:**

2024 taxes - \$ 25,685.27 for 15 accounts  
2025 taxes - \$ 129,488.92 for 82 accounts  
2026 prepayments – \$ 15,842.71 for 20 accounts  
Total owed: \$ 155,174.19  
- \$ 921.30

I mailed letters to people who owed less than \$500.00 on their 2025 taxes to try and get some of them resolved before 30-Day Notices are mailed on 6/17/2026. That is 16 accounts.

**Personal Property Taxes:**

2023 & 2024 - AT&T Mobility, LLC  
2025 - \$299.83 on 3 accounts

**Percentage of 2025 Paid**

\$3,966,855.81 total Real Estate and Personal Property taxes billed.  
Paid as of 3/27 \$ 3,837,067.06 = 96.7 %

**Excise Tax:**

<u>MONTH</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>+/-</u>
JAN.	\$46,666.44	\$54,107.78	\$61,001.62	+ \$6,893.84
FEB.	\$53,006.15	\$50,738.40	\$58,931.24	+ \$8,192.84
MARCH	\$57,687.68	\$64,847.97	\$70,615.03	+ 5,767.06
APRIL	\$76,488.98	\$75,413.72		
MAY	\$83,538.89	\$85,602.45		
JUNE	\$74,819.34	\$78,023.22		
JULY	\$72,889.97	\$88,374.08		
AUG.	\$77,848.75	\$83,120.83		
SEPT.	\$64,758.99	\$62,822.43		
OCT.	\$72,613.20	\$70,881.27		
NOV.	\$50,078.07	\$52,373.72		
DEC.	\$56,600.45	\$47,131.25		
<b>TOTAL</b>	<b>\$ 786,996.91</b>	<b>\$816,937.49</b>	<b>\$190,547.89</b>	



## INTEROFFICE MEMO

To: Board of Selectmen

CC: Danielle Loring, Town Administrator

From: Scott Parker, Highway Director

RE: Highway Department (03/16– 03/29/2026)

---

We only had two driveway culverts that froze this winter and they are all set now. The dirt roads have been holding up well this spring. I have been waiting for mother nature to release her grip on us so we can take a couple of hydraulic cylinders off the grade to be repaired but it doesn't look like this week will work as that is our back up plow if needed.



# Minot Fire-Rescue Department

329 Woodman Hill Road

Minot ME, 04258

Chief Corey Nugent – (207) 345-3305 – [Minotfirechief@minotme.org](mailto:Minotfirechief@minotme.org)



3/30/2026

## Fire Department Update

Calls For Service 3/16/2026 – 03/29/2026

Medical Calls: 5

Fire Calls: 1

Mutual Aid Calls: 2

## Repeater Update:

After a consultation with Martin Fornier, Dispatch is ready to be up and running, reach out to 2-way radio, we are working on acquiring interim equipment to resume normal communications. This was not an option previously as Dispatch was having complications. Still no time frame currently on repair of equipment.

## Grant Updates:

Finalizing ordering of Forestry Gear, this has resulted in some complications, I am working with several vendors at this time for best fits. Still, plenty of time, however hoping to wrap this up quickly.

FEMA – Closed Again..... Still....

## Station Updates:

Central Station – Spring Cleaning has begun, we are working to re-organize the bay and dispose of many items that have been in Storage.

Orchard Station – Once central is completed we will begin the same spring cleaning for Orchard Station.

West Minot – Nothing to report, building is unoccupied at this time and Storage only.

## On-Going Projects:

EMS Update – Equipment has been ordered, significant items have been received, working to put everything together. Cardiac Monitor purchase has been confirmed and finalized order has been received and should be shipping shortly. Last need for this project is signing of a medical director I have made several requests at this time and am still awaiting answers. Ultimate goal is to ensure all needs are met and that we will be operational no later than 6/1/2026.

## Utility Truck Update

The chassis has been ordered, and we have received notification that assembly is scheduled to begin on May 4, 2026. The body design has been finalized with Messer Truck Equipment and is currently on order.

We have had extensive discussions regarding lighting and labeling; however, no final decisions have been made at this time. It has been mutually agreed that the most effective approach will be to wait until the chassis and body are delivered, allowing us to evaluate the setup in person before finalizing lighting and labeling configurations.

**Other Updates:**

Junior Program – Word of our junior program has begun to spread quickly, we have two new applicants for this program, I am working with our designated liaison and plan on on-board two new junior members in the next 2 weeks.

As requested on 3/16/2026 SCBA masks have been cleaned thoroughly and gone through, these are being donated to the Hebron Fire Department and are expected to be dropped by this week. This will aid them in upgrading crucial equipment for their members.

# Coastal Electronics Inc.

P.O. Box 192  
214 Gardiner Road  
Wiscasset, Maine 04578-0192  
(207) 882-8400

## Estimate

Date	Estimate #
3/18/2026	3278

Name / Address
Corey Nugent Minot Fire-Rescue Department 329 Woodman Hill Road Minot Maine, 04258

Fax #	E-mail	Web Site	Terms	Valid Thru	Account #
207-203-1197	sales@coastalelectronicsinc.com	www.coastalelectronicsinc.com	Due on receipt	3/18/2026	
Item	Description	Qty	Cost	Total	
C399	WHELEN CENCOM CORE WCX CONTROL CENTER		987.70	987.70	
CCTL5	WHELEN WCX HANDHELD CONTROL	1	331.10	331.10	
SA315U	WHELEN SA315U SPEAKER, BLACK PLASTIC	1	288.40	288.40	
SAK1	Whelen Universal Siren Speaker Mounting Bracket	1	37.10	37.10	
BW47UFX	WHELEN WCX DUO I-E XLP 12-LT F-150	1	1,577.80	1,577.80	
PSD02FXR	WHELEN MEGA-T DUO FLASHER RED-WHT/SMK	2	160.30	320.60	

<b>Subtotal</b>		\$3,542.70
<b>Sales Tax (5.5%)</b>		\$0.00
<b>Total</b>		\$3,542.70

The above estimate is based on the expected time to complete the above job. Final billing will be calculated at the actual time. Minimum on-site labor charge of 1 hour then billed in 1/2 hour increments.

\*\*\* Prices are subject to change without notice.

# Coastal Electronics Inc.

P.O. Box 192  
214 Gardiner Road  
Wiscasset, Maine 04578-0192  
(207) 882-8400

## Estimate

Date	Estimate #
3/11/2026	3271

Name / Address
Corey Nugent Minot Fire-Rescue Dept. 329 Woodman Hill Road Minot, ME. 04258

Fax #	E-mail	Web Site	Terms	Valid Thru	Account #
207-203-1197	sales@coastalelectronicsinc.com	www.coastalelectronicsinc.com	Due on receipt	3/11/2026	
Item	Description	Qty	Cost	Total	
PSR01FCR	WHELEN STRIP-LITE+ FLASHER RED/CLR	2	116.90	233.80T	
TSS0R	WHELEN T-SERIES SURFACE MT SOLO RED	6	119.70	718.20T	
THSG2	WHELEN DUAL SHROUD ADHESIVE MOUNT	2	48.30	96.60T	
TST0D	WHELEN T-SERIES STUD MT DUO RED/WHT	4	139.30	557.20T	
WX2250	WHELEN 10-LIGHT DUO RED/AMBER 50" ANGLED WCX 2250	1	1,264.90	1,264.90T	
WX2250	WHELEN 10-LIGHT DUO RED/AMBER 52" FLAT WCX 2250	1	1,264.90	1,264.90T	
C399	WHELEN CENCOM CORE WCX CONTROL CENTER	1	987.70	987.70T	
CCTL5	WHELEN WCX HANDHELD CONTROL	1	331.10	331.10T	
SA315U	WHELEN SA315U SPEAKER, BLACK PLASTIC	1	288.40	288.40T	
SAK1	Whelen Universal Siren Speaker Mounting Bracket	1	37.10	37.10T	

**Subtotal** \$5,779.90

**Sales Tax (5.5%)** \$317.89

**Total** \$6,097.79

The above estimate is based on the expected time to complete the above job. Final billing will be calculated at the actual time. Minimum on-site labor charge of 1 hour then billed in 1/2 hour increments.

\*\*\* Prices are subject to change without notice.

**EXPENSE SUMMARY**

WARRANT #7  
03/30/2026

ACCOUNT	BUDGET	BUDGET	---- Y T D ----		UNEXPENDED
	ORIGINAL	ADJUSTMENT	DEBITS	CREDITS	BALANCE
2500 - AUDIT SERVIC	8,650.00	0.00	0.00	0.00	8,650.00
<b>0213 - CONTRAC SVCS</b>	<b>8,650.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8,650.00</b>
2550 - ASSESSING	29,900.00	0.00	0.00	0.00	29,900.00
<b>0213 - CONTRAC SVCS</b>	<b>29,400.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>29,400.00</b>
<b>0501 - DEED TRANS</b>	<b>500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>500.00</b>
3550 - EDA ELF RESE	0.00	0.00	2,895.70	7,625.21	4,729.51
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7,623.19</b>	<b>7,623.19</b>
<b>0012 - DONATIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.02</b>	<b>2.02</b>
<b>0205 - SUPPLIES</b>	<b>0.00</b>	<b>0.00</b>	<b>2,895.70</b>	<b>0.00</b>	<b>-2,895.70</b>
4000 - AUB. PUB LIB	23,000.00	0.00	0.00	0.00	23,000.00
<b>0213 - CONTRAC SVCS</b>	<b>23,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>23,000.00</b>
4025 - TWNWELL RES	0.00	0.00	509.61	21,734.55	21,224.94
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>19,979.15</b>	<b>19,979.15</b>
<b>0197 - REIMBURS.</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,755.40</b>	<b>1,755.40</b>
<b>0300 - LABOR</b>	<b>0.00</b>	<b>0.00</b>	<b>450.00</b>	<b>0.00</b>	<b>-450.00</b>
<b>0401 - TESTING</b>	<b>0.00</b>	<b>0.00</b>	<b>25.00</b>	<b>0.00</b>	<b>-25.00</b>
<b>7010 - PAYROLL TAX</b>	<b>0.00</b>	<b>0.00</b>	<b>34.61</b>	<b>0.00</b>	<b>-34.61</b>
5000 - OFF SALARIES	495,479.00	0.00	151,819.38	22,109.22	365,768.84
<b>0203 - FUEL &amp; GAS</b>	<b>0.00</b>	<b>0.00</b>	<b>111.05</b>	<b>0.00</b>	<b>-111.05</b>
<b>1001 - CLK/TAX COLL</b>	<b>67,053.00</b>	<b>0.00</b>	<b>14,272.03</b>	<b>0.00</b>	<b>52,780.97</b>
<b>1002 - DEP CLERK</b>	<b>80,000.00</b>	<b>0.00</b>	<b>17,141.72</b>	<b>0.00</b>	<b>62,858.28</b>
<b>1003 - ADMINISTRAT</b>	<b>83,500.00</b>	<b>0.00</b>	<b>18,305.78</b>	<b>0.00</b>	<b>65,194.22</b>
<b>1004 - SELECTMEN</b>	<b>8,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8,000.00</b>
<b>1005 - ASSESSORS</b>	<b>150.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>150.00</b>
<b>7010 - PAYROLL TAX</b>	<b>18,000.00</b>	<b>0.00</b>	<b>3,611.90</b>	<b>0.00</b>	<b>14,388.10</b>
<b>7020 - HLTH INSUR</b>	<b>210,000.00</b>	<b>0.00</b>	<b>73,534.97</b>	<b>6,791.30</b>	<b>143,256.33</b>
<b>7021 - VISION INS</b>	<b>0.00</b>	<b>0.00</b>	<b>344.34</b>	<b>255.95</b>	<b>-88.39</b>
<b>7025 - DENTAL INSUR</b>	<b>6,776.00</b>	<b>0.00</b>	<b>4,871.12</b>	<b>1,949.66</b>	<b>3,854.54</b>
<b>7030 - RETIREMENT</b>	<b>20,000.00</b>	<b>0.00</b>	<b>6,293.26</b>	<b>0.00</b>	<b>13,706.74</b>
<b>7032 - RETIRE ACC</b>	<b>0.00</b>	<b>0.00</b>	<b>12,727.78</b>	<b>12,727.78</b>	<b>0.00</b>
<b>7035 - AFLAC</b>	<b>0.00</b>	<b>0.00</b>	<b>442.68</b>	<b>384.53</b>	<b>-58.15</b>
<b>7040 - UNEMPLOYMENT</b>	<b>2,000.00</b>	<b>0.00</b>	<b>162.75</b>	<b>0.00</b>	<b>1,837.25</b>
5075 - CODE ENF/PLA	56,250.00	0.00	8,900.34	0.00	47,349.66
<b>0200 - TELEPHONE</b>	<b>600.00</b>	<b>0.00</b>	<b>44.67</b>	<b>0.00</b>	<b>555.33</b>
<b>0205 - SUPPLIES</b>	<b>500.00</b>	<b>0.00</b>	<b>60.00</b>	<b>0.00</b>	<b>440.00</b>
<b>0207 - DUES/SUBSCR</b>	<b>150.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>150.00</b>
<b>0208 - STAFF TRAIING</b>	<b>500.00</b>	<b>0.00</b>	<b>55.00</b>	<b>0.00</b>	<b>445.00</b>
<b>0210 - MLG/EXP REIM</b>	<b>1,000.00</b>	<b>0.00</b>	<b>34.46</b>	<b>0.00</b>	<b>965.54</b>
<b>0213 - CONTRAC SVCS</b>	<b>5,000.00</b>	<b>0.00</b>	<b>188.34</b>	<b>0.00</b>	<b>4,811.66</b>
<b>1007 - CODE ENFORCE</b>	<b>45,000.00</b>	<b>0.00</b>	<b>7,909.77</b>	<b>0.00</b>	<b>37,090.23</b>

### EXPENSE SUMMARY

ALL Departments  
JANUARY TO DECEMBER

ACCOUNT	BUDGET ORIGINAL	BUDGET ADJUSTMENT	---- Y T D ----		UNEXPENDED BALANCE
			DEBITS	CREDITS	
<b>5075 - CODE ENF/PLA CONT'D</b>					
<b>7010 - PAYROLL TAX</b>	<b>3,500.00</b>	<b>0.00</b>	<b>608.10</b>	<b>0.00</b>	<b>2,891.90</b>
<b>5100 - T-O RESERVE</b>	<b>16,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>73.03</b>	<b>16,573.03</b>
<b>0001 - APPROPRIATED</b>	<b>16,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>16,500.00</b>
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>73.03</b>	<b>73.03</b>
<b>5200 - TOWN INSUR</b>	<b>74,600.00</b>	<b>0.00</b>	<b>16,598.93</b>	<b>0.00</b>	<b>58,001.07</b>
<b>0103 - PROP/CASULTY</b>	<b>37,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>37,500.00</b>
<b>0106 - WORKERS COMP</b>	<b>26,000.00</b>	<b>0.00</b>	<b>14,667.70</b>	<b>0.00</b>	<b>11,332.30</b>
<b>0303 - VOLUNTEER</b>	<b>100.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>100.00</b>
<b>0304 - FD INSURANCE</b>	<b>1,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,000.00</b>
<b>7041 - PFML</b>	<b>10,000.00</b>	<b>0.00</b>	<b>1,931.23</b>	<b>0.00</b>	<b>8,068.77</b>
<b>5300 - T-O MAINT</b>	<b>41,550.00</b>	<b>0.00</b>	<b>10,839.09</b>	<b>0.74</b>	<b>30,711.65</b>
<b>0200 - TELEPHONE</b>	<b>2,400.00</b>	<b>0.00</b>	<b>414.14</b>	<b>0.00</b>	<b>1,985.86</b>
<b>0201 - ELECTRICITY</b>	<b>4,500.00</b>	<b>0.00</b>	<b>1,233.90</b>	<b>0.00</b>	<b>3,266.10</b>
<b>0203 - FUEL &amp; GAS</b>	<b>5,000.00</b>	<b>0.00</b>	<b>1,859.28</b>	<b>0.00</b>	<b>3,140.72</b>
<b>0204 - REPAIRS</b>	<b>2,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,500.00</b>
<b>0205 - SUPPLIES</b>	<b>5,000.00</b>	<b>0.00</b>	<b>2,847.51</b>	<b>0.00</b>	<b>2,152.49</b>
<b>0206 - JANITORIAL</b>	<b>10,000.00</b>	<b>0.00</b>	<b>1,830.00</b>	<b>0.00</b>	<b>8,170.00</b>
<b>0207 - DUES/SUBSCR</b>	<b>500.00</b>	<b>0.00</b>	<b>50.00</b>	<b>0.00</b>	<b>450.00</b>
<b>0208 - STAFF TRAING</b>	<b>750.00</b>	<b>0.00</b>	<b>650.00</b>	<b>0.00</b>	<b>100.00</b>
<b>0209 - POSTAGE</b>	<b>3,000.00</b>	<b>0.00</b>	<b>900.00</b>	<b>0.74</b>	<b>2,100.74</b>
<b>0210 - MLG/EXP REIM</b>	<b>0.00</b>	<b>0.00</b>	<b>106.24</b>	<b>0.00</b>	<b>-106.24</b>
<b>0212 - INSPECTIONS</b>	<b>1,500.00</b>	<b>0.00</b>	<b>85.00</b>	<b>0.00</b>	<b>1,415.00</b>
<b>0213 - CONTRAC SVCS</b>	<b>6,000.00</b>	<b>0.00</b>	<b>764.05</b>	<b>0.00</b>	<b>5,235.95</b>
<b>0403 - SECURITY</b>	<b>400.00</b>	<b>0.00</b>	<b>65.98</b>	<b>0.00</b>	<b>334.02</b>
<b>0409 - VEH MAINT</b>	<b>0.00</b>	<b>0.00</b>	<b>32.99</b>	<b>0.00</b>	<b>-32.99</b>
<b>5350 - ELECT/TAX</b>	<b>26,750.00</b>	<b>0.00</b>	<b>14,947.57</b>	<b>0.00</b>	<b>11,802.43</b>
<b>0107 - TRIO</b>	<b>12,000.00</b>	<b>0.00</b>	<b>10,999.33</b>	<b>0.00</b>	<b>1,000.67</b>
<b>0198 - FOOD</b>	<b>600.00</b>	<b>0.00</b>	<b>64.39</b>	<b>0.00</b>	<b>535.61</b>
<b>0205 - SUPPLIES</b>	<b>200.00</b>	<b>0.00</b>	<b>142.62</b>	<b>0.00</b>	<b>57.38</b>
<b>0207 - DUES/SUBSCR</b>	<b>0.00</b>	<b>0.00</b>	<b>165.00</b>	<b>0.00</b>	<b>-165.00</b>
<b>0213 - CONTRAC SVCS</b>	<b>4,950.00</b>	<b>0.00</b>	<b>2,791.73</b>	<b>0.00</b>	<b>2,158.27</b>
<b>0217 - ADVERTISING</b>	<b>250.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>250.00</b>
<b>0231 - TAX BILLING</b>	<b>2,250.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,250.00</b>
<b>0232 - ABSENTEE</b>	<b>1,200.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,200.00</b>
<b>0501 - DEED TRANS</b>	<b>0.00</b>	<b>0.00</b>	<b>144.50</b>	<b>0.00</b>	<b>-144.50</b>
<b>0502 - LIENS</b>	<b>1,000.00</b>	<b>0.00</b>	<b>75.00</b>	<b>0.00</b>	<b>925.00</b>
<b>1011 - ELEC CLERKS</b>	<b>3,700.00</b>	<b>0.00</b>	<b>315.00</b>	<b>0.00</b>	<b>3,385.00</b>
<b>1012 - MODERATOR</b>	<b>300.00</b>	<b>0.00</b>	<b>250.00</b>	<b>0.00</b>	<b>50.00</b>
<b>7010 - PAYROLL TAX</b>	<b>300.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>300.00</b>
<b>5400 - CEM MAINT</b>	<b>10,000.00</b>	<b>0.00</b>	<b>2,837.50</b>	<b>13,044.20</b>	<b>20,206.70</b>

### EXPENSE SUMMARY

ALL Departments  
JANUARY TO DECEMBER

ACCOUNT	BUDGET ORIGINAL	BUDGET ADJUSTMENT	--- Y T D ---		UNEXPENDED BALANCE
			DEBITS	CREDITS	
<b>5400 - CEM MAINT CONT'D</b>					
0001 - APPROPRIATED	10,000.00	0.00	0.00	0.00	10,000.00
0002 - (CARRY FWD)	0.00	0.00	0.00	11,244.20	11,244.20
0213 - CONTRAC SVCS	0.00	0.00	1,600.00	0.00	-1,600.00
0501 - DEED TRANS	0.00	0.00	37.50	0.00	-37.50
7046 - PLOT SALES	0.00	0.00	1,200.00	1,800.00	600.00
<b>5650 - REC MAINT</b>	5,000.00	0.00	5.81	4,236.55	9,230.74
0001 - APPROPRIATED	5,000.00	0.00	0.00	0.00	5,000.00
0002 - (CARRY FWD)	0.00	0.00	0.00	4,236.55	4,236.55
0213 - CONTRAC SVCS	0.00	0.00	5.81	0.00	-5.81
<b>6200 - COMMON RDS</b>	347,000.00	0.00	5,154.97	421.00	342,266.03
0205 - SUPPLIES	6,000.00	0.00	217.95	0.00	5,782.05
0207 - DUES/SUBSCR	0.00	0.00	1,337.00	421.00	-916.00
0208 - STAFF TRAING	1,000.00	0.00	0.00	0.00	1,000.00
0213 - CONTRAC SVCS	60,000.00	0.00	850.00	0.00	59,150.00
0300 - LABOR	190,000.00	0.00	0.00	0.00	190,000.00
0401 - TESTING	400.00	0.00	0.00	0.00	400.00
0404 - MATERIALS	50,000.00	0.00	2,750.02	0.00	47,249.98
0405 - TRUCKS- EQUI	25,000.00	0.00	0.00	0.00	25,000.00
7010 - PAYROLL TAX	14,600.00	0.00	0.00	0.00	14,600.00
<b>6300 - PAVINGS RDS</b>	332,356.00	0.00	77,644.00	212,001.46	466,713.46
0001 - APPROPRIATED	332,356.00	0.00	0.00	0.00	332,356.00
0002 - (CARRY FWD)	0.00	0.00	0.00	56,713.46	56,713.46
0003 - LRAP	0.00	0.00	77,644.00	155,288.00	77,644.00
<b>6400 - WINTER RDS</b>	423,100.00	0.00	224,408.88	0.00	198,691.12
0205 - SUPPLIES	15,000.00	0.00	12,992.19	0.00	2,007.81
0213 - CONTRAC SVCS	85,000.00	0.00	35,282.50	0.00	49,717.50
0300 - LABOR	160,000.00	0.00	95,265.24	0.00	64,734.76
0404 - MATERIALS	8,600.00	0.00	0.00	0.00	8,600.00
0406 - SALT	82,000.00	0.00	73,860.54	0.00	8,139.46
0407 - SAND	60,000.00	0.00	0.00	0.00	60,000.00
7010 - PAYROLL TAX	12,500.00	0.00	7,008.41	0.00	5,491.59
<b>6500 - HWY EQ REP.</b>	105,000.00	0.00	13,000.76	0.00	91,999.24
0203 - FUEL & GAS	38,000.00	0.00	7,423.89	0.00	30,576.11
0204 - REPAIRS	50,000.00	0.00	4,084.28	0.00	45,915.72
0205 - SUPPLIES	9,000.00	0.00	1,092.59	0.00	7,907.41
0213 - CONTRAC SVCS	8,000.00	0.00	400.00	0.00	7,600.00
<b>6600 - HWAY CAP EQ</b>	50,000.00	0.00	2,424.45	11,231.01	58,806.56
0002 - (CARRY FWD)	0.00	0.00	0.00	11,231.01	11,231.01
0204 - REPAIRS	0.00	0.00	2,424.45	0.00	-2,424.45

### EXPENSE SUMMARY

ALL Departments  
JANUARY TO DECEMBER

ACCOUNT	BUDGET ORIGINAL	BUDGET ADJUSTMENT	---- Y T D ----		UNEXPENDED BALANCE
			DEBITS	CREDITS	
6600 - HWAY CAP EQ CONT'D					
<b>0215 - EQUIPMENT</b>	<b>50,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>50,000.00</b>
6700 - TOWN GARAGE	22,750.00	0.00	8,371.91	195.04	14,573.13
<b>0200 - TELEPHONE</b>	<b>700.00</b>	<b>0.00</b>	<b>152.39</b>	<b>0.00</b>	<b>547.61</b>
<b>0201 - ELECTRICITY</b>	<b>4,500.00</b>	<b>0.00</b>	<b>984.56</b>	<b>195.04</b>	<b>3,710.48</b>
<b>0203 - FUEL &amp; GAS</b>	<b>6,000.00</b>	<b>0.00</b>	<b>5,780.03</b>	<b>0.00</b>	<b>219.97</b>
<b>0204 - REPAIRS</b>	<b>6,400.00</b>	<b>0.00</b>	<b>330.13</b>	<b>0.00</b>	<b>6,069.87</b>
<b>0205 - SUPPLIES</b>	<b>3,000.00</b>	<b>0.00</b>	<b>564.30</b>	<b>0.00</b>	<b>2,435.70</b>
<b>0206 - JANITORIAL</b>	<b>1,200.00</b>	<b>0.00</b>	<b>300.00</b>	<b>0.00</b>	<b>900.00</b>
<b>0212 - INSPECTIONS</b>	<b>400.00</b>	<b>0.00</b>	<b>112.00</b>	<b>0.00</b>	<b>288.00</b>
<b>0213 - CONTRAC SVCS</b>	<b>550.00</b>	<b>0.00</b>	<b>148.50</b>	<b>0.00</b>	<b>401.50</b>
7000 - SOLID WASTE	90,100.00	0.00	9,221.84	10,631.68	91,509.84
<b>0205 - SUPPLIES</b>	<b>600.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>600.00</b>
<b>0213 - CONTRAC SVCS</b>	<b>87,500.00</b>	<b>0.00</b>	<b>9,221.84</b>	<b>10,631.68</b>	<b>88,909.84</b>
<b>0225 - ENVIRON HHW</b>	<b>2,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,000.00</b>
7100 - COMM DAY RES	0.00	0.00	0.00	93.26	93.26
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>78.26</b>	<b>78.26</b>
<b>0012 - DONATIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>	<b>15.00</b>
7200 - GENL ASSIST	2,000.00	0.00	0.00	0.00	2,000.00
<b>0001 - APPROPRIATED</b>	<b>2,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,000.00</b>
7300 - CONSER COMM	0.00	0.00	0.00	100.00	100.00
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>100.00</b>	<b>100.00</b>
7400 - STREET LTS	3,000.00	0.00	558.03	0.00	2,441.97
<b>0201 - ELECTRICITY</b>	<b>3,000.00</b>	<b>0.00</b>	<b>558.03</b>	<b>0.00</b>	<b>2,441.97</b>
7700 - LEGAL FEES	10,000.00	0.00	1,756.66	0.00	8,243.34
<b>0213 - CONTRAC SVCS</b>	<b>10,000.00</b>	<b>0.00</b>	<b>313.16</b>	<b>0.00</b>	<b>9,686.84</b>
<b>7054 - EASTON</b>	<b>0.00</b>	<b>0.00</b>	<b>385.00</b>	<b>0.00</b>	<b>-385.00</b>
<b>7056 - FERLAND</b>	<b>0.00</b>	<b>0.00</b>	<b>1,058.50</b>	<b>0.00</b>	<b>-1,058.50</b>
7810 - MMA DUES	5,000.00	0.00	4,259.23	0.00	740.77
<b>0207 - DUES/SUBSCR</b>	<b>5,000.00</b>	<b>0.00</b>	<b>4,259.23</b>	<b>0.00</b>	<b>740.77</b>
7820 - AVCOG DUES	5,000.00	0.00	0.00	0.00	5,000.00
<b>0207 - DUES/SUBSCR</b>	<b>5,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>5,000.00</b>
7900 - COUNTY TAX	459,420.00	0.00	0.00	0.00	459,420.00
<b>0001 - APPROPRIATED</b>	<b>459,420.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>459,420.00</b>
8000 - INTERDEPT	6,750.00	0.00	3,338.07	0.00	3,411.93
<b>0199 - INTERNET</b>	<b>0.00</b>	<b>0.00</b>	<b>127.70</b>	<b>0.00</b>	<b>-127.70</b>
<b>0205 - SUPPLIES</b>	<b>0.00</b>	<b>0.00</b>	<b>137.13</b>	<b>0.00</b>	<b>-137.13</b>
<b>0207 - DUES/SUBSCR</b>	<b>0.00</b>	<b>0.00</b>	<b>175.00</b>	<b>0.00</b>	<b>-175.00</b>

### EXPENSE SUMMARY

ALL Departments  
JANUARY TO DECEMBER

ACCOUNT	BUDGET ORIGINAL	BUDGET ADJUSTMENT	---- Y T D ----		UNEXPENDED BALANCE
			DEBITS	CREDITS	
<b>8000 - INTERDEPT CONT'D</b>					
0210 - MLG/EXP REIM	250.00	0.00	0.00	0.00	250.00
0213 - CONTRAC SVCS	5,000.00	0.00	2,598.24	0.00	2,401.76
0217 - ADVERTISING	1,500.00	0.00	300.00	0.00	1,200.00
<b>8025 - IT SERVICES</b>	35,800.00	0.00	11,134.87	0.00	24,665.13
0199 - INTERNET	1,500.00	0.00	253.24	0.00	1,246.76
0200 - TELEPHONE	3,300.00	0.00	814.60	0.00	2,485.40
0202 - HARDWARE	2,000.00	0.00	0.00	0.00	2,000.00
0205 - SUPPLIES	2,000.00	0.00	0.00	0.00	2,000.00
0213 - CONTRAC SVCS	24,000.00	0.00	8,000.00	0.00	16,000.00
0218 - SOFTWARE LIC	3,000.00	0.00	2,067.03	0.00	932.97
<b>8210 - HUMANE SOC</b>	4,100.00	0.00	0.00	0.00	4,100.00
0213 - CONTRAC SVCS	4,100.00	0.00	0.00	0.00	4,100.00
<b>8220 - ANIMAL CTL</b>	4,850.00	0.00	1,118.15	0.00	3,731.85
0210 - MLG/EXP REIM	600.00	0.00	41.27	0.00	558.73
0300 - LABOR	4,000.00	0.00	1,000.00	0.00	3,000.00
7010 - PAYROLL TAX	250.00	0.00	76.88	0.00	173.12
<b>8600 - EDUCATION</b>	0.00	0.00	753,221.25	0.00	-753,221.25
0213 - CONTRAC SVCS	0.00	0.00	753,221.25	0.00	-753,221.25
<b>9000 - MINOT FIRE</b>	320,124.00	0.00	109,081.94	0.00	211,042.06
0195 - EMPLOYEE APP	5,000.00	0.00	2,436.70	0.00	2,563.30
0196 - ONBOARDING	5,000.00	0.00	3,790.00	0.00	1,210.00
0198 - FOOD	0.00	0.00	88.23	0.00	-88.23
0200 - TELEPHONE	2,000.00	0.00	287.72	0.00	1,712.28
0201 - ELECTRICITY	6,000.00	0.00	2,026.94	0.00	3,973.06
0203 - FUEL & GAS	12,000.00	0.00	5,026.79	0.00	6,973.21
0205 - SUPPLIES	0.00	0.00	72.78	0.00	-72.78
0207 - DUES/SUBSCR	800.00	0.00	280.00	0.00	520.00
0208 - STAFF TRAING	16,000.00	0.00	3,350.00	0.00	12,650.00
0213 - CONTRAC SVCS	1,000.00	0.00	0.00	0.00	1,000.00
0218 - SOFTWARE LIC	5,660.00	0.00	0.00	0.00	5,660.00
0219 - DISPATCHING	16,514.00	0.00	16,513.02	0.00	0.98
0221 - RESCUE SUPP	12,000.00	0.00	750.50	0.00	11,249.50
0223 - APP. SUPP.	15,000.00	0.00	3,313.39	0.00	11,686.61
0224 - PPE EQUIP	20,000.00	0.00	14,890.25	0.00	5,109.75
0226 - BLDING MAINT	10,000.00	0.00	1,332.04	0.00	8,667.96
0301 - CALL MEMBER	24,000.00	0.00	10,889.85	0.00	13,110.15
0302 - PER DIEMS	72,500.00	0.00	19,218.80	0.00	53,281.20
0303 - VOLUNTEER	0.00	0.00	125.00	0.00	-125.00
0401 - TESTING	7,000.00	0.00	1,077.54	0.00	5,922.46
0409 - VEH MAINT	12,000.00	0.00	5,675.60	0.00	6,324.40

### EXPENSE SUMMARY

ALL Departments  
JANUARY TO DECEMBER

ACCOUNT	BUDGET ORIGINAL	BUDGET ADJUSTMENT	---- Y T D ----		UNEXPENDED BALANCE
			DEBITS	CREDITS	
9000 - MINOT FIRE CONT'D					
<b>1014 - FIRE CHIEF</b>	<b>65,250.00</b>	<b>0.00</b>	<b>14,428.88</b>	<b>0.00</b>	<b>50,821.12</b>
<b>7010 - PAYROLL TAX</b>	<b>12,400.00</b>	<b>0.00</b>	<b>3,507.91</b>	<b>0.00</b>	<b>8,892.09</b>
9001 - FD VEHICLE	40,393.00	0.00	40,393.00	0.00	0.00
<b>0214 - PRINCIP PMTS</b>	<b>40,393.00</b>	<b>0.00</b>	<b>40,393.00</b>	<b>0.00</b>	<b>0.00</b>
9002 - EMS EQUIP	13,500.00	0.00	0.00	0.00	13,500.00
<b>0001 - APPROPRIATED</b>	<b>13,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>13,500.00</b>
9200 - FIRE DEPT CP	0.00	0.00	0.00	929.19	929.19
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>929.19</b>	<b>929.19</b>
9250 - FD APP RES	0.00	0.00	0.00	21,536.73	21,536.73
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>21,536.73</b>	<b>21,536.73</b>
9300 - FD GRANT	0.00	0.00	0.00	6,401.45	6,401.45
<b>0002 - (CARRY FWD)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6,401.45</b>	<b>6,401.45</b>
9600 - DEBT SERVICE	70,840.00	0.00	70,310.28	0.00	529.72
<b>0600 - INTEREST</b>	<b>8,255.00</b>	<b>0.00</b>	<b>4,223.22</b>	<b>0.00</b>	<b>4,031.78</b>
<b>0603 - 2024 PLOW TR</b>	<b>62,585.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>62,585.00</b>
<b>0608 - PRINCIPAL</b>	<b>0.00</b>	<b>0.00</b>	<b>66,087.06</b>	<b>0.00</b>	<b>-66,087.06</b>
9925 - SCHOLARSHIPS	0.00	0.00	500.00	0.00	-500.00
<b>0010 - KMTS</b>	<b>0.00</b>	<b>0.00</b>	<b>500.00</b>	<b>0.00</b>	<b>-500.00</b>
Final Totals	3,138,762.00	0.00	1,545,252.22	332,364.32	1,925,874.10

### Revenue Detail Report

ALL Accounts  
JANUARY TO DECEMBER

ACCOUNT----- DATE	JRNL	DESC---	CURRENT BUDGET	NET	UNCOLLECTED BALANCE
1000 - TOWN OF MINOT			0.00	0.00	0.00
<b>0025 - SUPPLEMENTAL TAXES</b>			<b>0.00</b>	<b>1,864.40</b>	<b>-1,864.40</b>
<b>0300 - STATE ME REV SHARING</b>			<b>0.00</b>	<b>72,263.38</b>	<b>-72,263.38</b>
<b>1005 - INTEREST/TAXES</b>			<b>0.00</b>	<b>2,791.92</b>	<b>-2,791.92</b>
<b>1014 - LIEN COSTS</b>			<b>0.00</b>	<b>693.09</b>	<b>-693.09</b>
<b>1230 - BOAT EXCISE</b>			<b>0.00</b>	<b>104.40</b>	<b>-104.40</b>
<b>1240 - VEHICLE EXCISE</b>			<b>0.00</b>	<b>193,033.60</b>	<b>-193,033.60</b>
<b>1285 - TREE GROWTH/FARMLAND PENALTY</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>1290 - CABLE TV REVENUES</b>			<b>0.00</b>	<b>15,308.85</b>	<b>-15,308.85</b>
<b>1300 - CODE ENFORCEMENT FEES</b>			<b>0.00</b>	<b>1,112.49</b>	<b>-1,112.49</b>
<b>1590 - ANIMAL CONTROL LATE FEE</b>			<b>0.00</b>	<b>200.00</b>	<b>-200.00</b>
<b>1595 - ANIMAL CONTROL FEE</b>			<b>0.00</b>	<b>120.00</b>	<b>-120.00</b>
<b>1600 - AGENT FEE</b>			<b>0.00</b>	<b>4,246.80</b>	<b>-4,246.80</b>
<b>1995 - MMWAC</b>			<b>0.00</b>	<b>1,160.00</b>	<b>-1,160.00</b>
		<b>Department..</b>	<b>0.00</b>	<b>292,898.93</b>	<b>-292,898.93</b>
<b>Final Totals</b>			<b>0.00</b>	<b>292,898.93</b>	<b>-292,898.93</b>